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Administrative and budgetary aspects of the financing of the United Nations peacekeeping operations

Financial performance report for the period from 1 July 2008 to 30 June 2009 and proposed budget for the period from 1 July 2010 to 30 June 2011 of the United Nations Logistics Base at Brindisi

Report of the Advisory Committee on Administrative and Budgetary Questions

Appropriation for 2008/09	$45,769,000
Expenditure for 2008/09	$44,336,700
Unencumbered balance for 2008/09	$1,432,300
Appropriation for 2009/10	$57,954,100
Projected expenditure for 2009/10[a]	$57,949,842
Estimated unencumbered balance for 2009/10[a]	$4,258
Proposal submitted by the Secretary-General for 2010/11	$72,017,800
Recommendation of the Advisory Committee for 2010/11	$68,170,600

[a] Estimate as at 31 March 2010 (see annex I).

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I. Introduction

1. **The recommendations of the Advisory Committee on Administrative and Budgetary Questions contained in paragraphs 41 to 45 and 48 to 51 below would entail a reduction of $3,847,200 in the proposed budget of the United Nations Logistics Base at Brindisi, Italy (UNLB), for the period from 1 July 2010 to 30 June 2011.**

2. The Advisory Committee's general report on the administrative and budgetary aspects of the financing of United Nations peacekeeping operations (A/64/660) contains its views and recommendations on a number of cross-cutting issues. Consequently, in the present report, the Committee deals with resources and other items specifically relating to UNLB.

3. In considering the Secretary-General's proposals for UNLB for the period from 1 July 2010 to 30 June 2011, the Advisory Committee has taken into account the recommendations of the Board of Auditors (A/64/5 (Vol. II), chap. II) and made specific comments thereon, where relevant, in the present report. The Committee's report on the report of the Board of Auditors on the amounts of the United Nations peacekeeping operations for the financial period ended 30 June 2009 is contained in document A/64/708. **The Committee reiterates the need for the expeditious implementation of the relevant recommendations of oversight bodies.**

4. The documents reviewed and those used for background by the Advisory Committee in its consideration of the financing of UNLB are listed at the end of the present report.

II. Financial performance report for the period from 1 July 2008 to 30 June 2009

5. The General Assembly, in its resolution 62/251, appropriated an amount of $45,769,000 gross ($42,295,600 net) for the maintenance of UNLB for the period from 1 July 2008 to 30 June 2009. Expenditure for the period totalled $44,336,700 gross ($40,933,400 net). The resulting unencumbered balance of $1,432,300 gross ($1,362,200 net) for the period represents in gross terms 3.1 per cent of the appropriation, or a budget implementation rate of 96.9 per cent. As shown in section III.A of the performance report (A/64/575), the underexpenditure is the net result of reduced requirements for civilian personnel ($939,100) and operational costs ($493,200). An analysis of underexpenditures and overexpenditures is provided in section IV of the performance report.

6. Underexpenditures of $939,100 under civilian personnel are attributable mainly to national staff ($924,200) owing to the favourable movement in the actual exchange rate compared with the budgeted exchange rate of the United States dollar against the euro, offset in part by the lower than budgeted vacancy rate and the recording of staff assessments for national temporary positions under this class of expenditure; general temporary assistance ($449,300), attributable mainly to the higher actual vacancy rate of 19 per cent as compared with the budgeted rate of 5 per cent, as well as recording of staff assessments for national temporary positions under national staff, offset in part by the cost of temporary arrangements in view of maternity leave, long-term sick leave, replacement of national staff on temporary

assignment and other short-term requirements. Underexpenditures under civilian personnel were offset by additional requirements for international staff ($434,400) owing to an actual average vacancy rate of 10 per cent as compared with the budgeted vacancy factor of 15 per cent.

7. Underexpenditures of $493,200 under operational costs are attributable, inter alia, to (a) consultants ($134,200) owing to the postponement of training courses, as well as a cost-sharing arrangement with other missions for geographic information system training courses, (b) ground transportation ($109,000) owing to lower spare part inventory needs to maintain the strategic deployment stocks vehicle fleet (as part of efforts to reduce inventory levels by changing to a "just-in-time" stock ordering system) and (c) medical equipment and services ($75,700) owing to the favourable exchange rate of the United States dollar against the euro. The underexpenditures are offset in part by additional requirements under facilities and infrastructure ($71,200) owing to the procurement of a larger than planned refrigerated container for medical supplies, the cancellation of the miscellaneous obligation document for electricity in 2007/08 to cover a shortfall for salaries, and a delay, from 2007/08 to 2008/09, in the construction of building A for the satellite farm.

8. The Secretary-General indicates in paragraph 9 of the performance report that during the performance period, the role of the Logistics Base expanded from one involving predominately logistics and the strategic deployment of stocks in support of peacekeeping operations to one of providing wider support to Headquarters, offices away from Headquarters, special political missions and other operations. Upon enquiry, the Advisory Committee received detailed information on the activities for 2008/09 outlined in paragraph 10 of the performance report (see annex II). As indicated in that report, the Communications and Information Technology Services completed a number of projects, including an upgrade of the UNLB satellite antenna farm and the planning and design of permanent equipment rooms to replace the containerized facility, and completed engineering preparations for the construction of site B, in Valencia, Spain. The report indicates, moreover, that $550,000 in savings were realized by purchasing 66 powerful servers instead of 323 individual servers, providing space savings of about 400 per cent. **The Advisory Committee notes the savings realized.**

9. With regard to the Tenant Units, the Secretary-General indicates the following:

(a) The Regional Aviation Safety Office extended aviation safety oversight from two missions (the United Nations Observer Mission in Georgia (UNOMIG) and the United Nations Interim Administration Mission in Kosovo (UNMIK)) to five missions (UNMIK, UNOMIG, the United Nations Assistance Mission for Iraq (UNAMI), the United Nations Peacekeeping Force in Cyprus (UNFICYP) and the United Nations Interim Force in Lebanon (UNIFIL)). The Office also developed the Aircraft Inspection Procedures Handbook intended to supplement the revised United Nations Aviation Safety Manual for inspection of the United Nations aviation fleet;

(b) The Strategic Air Operations Centre monitored and tracked passenger and cargo airlift movements and inter-mission operations of the United Nations aviation fleet, analysed contract compliance and assisted Headquarters in gaining clearances. Upon enquiry, the Advisory Committee was provided with further information on the Centre (see paras. 55-57 below);

(c) The Geographic Information System Centre carried out rapid deployment of experts to set up geographic information systems in the United Nations Mission in the Central African Republic and Chad (MINURCAT) and the United Nations Assistance Mission in Afghanistan (UNAMA), provided high-quality topographic line maps for the African Union-United Nations Hybrid Operation in Darfur (UNAMID) and rendered technical assistance on groundwater analysis;

(d) The Engineering Design Unit implemented, monitored and maintained the engineering database and engineering workspaces, and supported missions. Upon enquiry, the Advisory Committee was provided with additional information on the Unit (see annex III). Furthermore, the Committee was informed that, until 30 June 2009, the Unit was functionally part of the Engineering Section at Headquarters, with an operational reporting line to the Engineering Section/Specialist Support Service/Logistics Support Division (Department of Field Support) and an administrative reporting line to the Director of Administration at UNLB. In connection with the estimates for 2010/11, it is proposed that the Unit become a section within the UNLB Logistics Services and continue to receive strategic guidance from the Engineering Section of the Logistics Support Division.

10. **The Advisory Committee provides its comments on the proposed amalgamation in paragraphs 21 and 22 below.**

11. With regard to the logical framework, the Advisory Committee recalls its comments that a number of indicators of achievement were not accomplished and that the performance report does not consistently provide adequate explanations for significant variances between planned targets and actual outputs and achievements (see A/63/746/Add.17, para. 9). In this connection, the Committee notes that those shortcomings remain. For example, the performance report refers, in section II.C, to planned indicator of achievement 1.1.2, the reduction in the average receipt and inspection time for strategic deployment stocks. While that indicator was achieved, the report does not provide further explanation as to how it was accomplished. Furthermore, planned indicators and outputs that were not achieved and for which no analysis was provided, include, for example, the targeted average of 14 days in processing shipments (indicator of achievement 1.1.3) and a delay in two building renovations (see planned outputs).

12. The comments of the Advisory Committee on the information in the performance report concerning individual objects of expenditure can be found, where relevant, in the discussion of the proposed budget for the period from 1 July 2010 to 30 June 2011 below.

III. Financial position and information on the current period

13. The Advisory Committee was provided with expenditure data for the period from 1 July 2009 to 30 June 2010 as at 31 March 2010 (see annex I). Current expenditure for the period, as at 31 March 2010, amounted to $17,987,168 (gross) against an apportionment of $57,954,100 gross. For the entire financial period, current and projected expenditures amount to $57,949,842, leaving a projected unencumbered balance of $4,258. As at 12 April 2010, available cash amounted to $84,100,000 (including cash funds available for strategic deployment stocks), inclusive of a three-month operating reserve in the amount of $14,489,000.

14. The Advisory Committee was informed that as at 31 March 2010, the incumbency of UNLB was as follows:

Category	*Authorized*[a]	*Encumbered*	*Vacancy rate (percentage)*
Posts			
International staff[b]	82	63	23.2
National staff	203	190	6.4
General temporary assistance			
International staff	6	5	16.7
National staff	23	23	0

[a] Represents the highest authorized strength for the period.
[b] Includes standing police capacity.

IV. Proposed budget for the period from 1 July 2010 to 30 June 2011

A. Objective and planned results

15. As indicated in the budget document, the objective of UNLB is to ensure efficient and effective peacekeeping operations. The Advisory Committee was informed that, as in the past, support was also provided to special political missions to facilitate their needs for services, equipment and other logistical support.

16. A number of functions, which could be considered backstopping functions, have been transferred or proposed for transfer from sections at Headquarters to UNLB and, consequently, have been or are to be moved from the budget of the support account to the budget of UNLB (see General Assembly resolution 63/287). The Advisory Committee points out that the role of UNLB is that of a logistics base in support of field operations and recalls that the Assembly, in section XIV of its resolution 49/233, welcomed with appreciation the establishment at Brindisi, Italy, of the first permanent United Nations logistics base to support peacekeeping operations. **As noted in the Committee's report on the administrative and budgetary aspects of the financing of United Nations peacekeeping operations (A/64/660, para. 26), the Committee is concerned that the way those requirements are currently presented renders it difficult for the Assembly to get a picture of the totality of resources dedicated to a particular function or business process. Furthermore, such an arrangement complicates reporting lines. The Committee requests the Secretary-General to consider presenting a consolidated resource request for all support functions irrespective of their physical location in order to facilitate evaluation of the totality of resources dedicated to those functions.**

17. The Advisory Committee notes that the benchmarks in the logical framework need to clearly describe how accomplishments are measured. For example, the budget document lists as an output for 2010/11 the installation of CarLog in all strategic deployment stock vehicles prior to their shipment to missions, in compliance with minimum operating security standards (A/64/698, section II.E), without explanation as to how the CarLog system relates to security matters. **The**

Committee believes that efforts should be made to better quantify the benchmarks and achievements in the logical framework.

18. As indicated in the budget document, during 2010/11, UNLB will deliver key outputs in the following functional areas: Logistics Services; Communications and Information Technology Services; Support Services; and Tenant Units (Integrated Training Service, Standing Police Capacity and Standing Justice and Corrections Capacity). UNLB intends to continue the establishment of the United Nations Support Base in Valencia, Spain, as a secondary active telecommunications and data centre site for peacekeeping activities, currently comprising three operational and office buildings and one cargo handling facility, and will provide administrative support. The establishment of the Base in Valencia is ongoing and planned to be completed in the budget period 2010/11.

UNLB as a global service centre in the context of the proposed global field support strategy

19. As indicated in the budget document, according to the report of the Secretary-General on the proposed global field support strategy (A/64/633, paras. 70 and 71), UNLB is expected to be re-profiled as the global service centre for the field. The Logistics Base would continue to perform its current tasks, including provision of logistics and information and communications technology support, maintenance of the strategic deployment stocks reserve and provision of training. It will also be developed to support centres of expertise for service delivery to the field in the following areas: administrative support; field central review body secretariat services; and budgeting and financial management. Furthermore, the United Nations Support Base in Valencia, Spain, will continue to serve as a communications hub for field operations and is proposed to be used as a secondary active site for disaster recovery. As indicated in the budget document, plans in connection with the proposed global field support strategy will be presented to the General Assembly in the context of the UNLB budget proposal for 2011/12.

20. The Advisory Committee has provided its comments on UNLB as a global service centre in its report on the proposed global field support strategy (A/64/660) and will consider resource requirements in that connection in future budget proposals.

Consolidation of Tenant Units

21. The Secretary-General proposes to amalgamate four Tenant Units (the Regional Aviation Safety Office, the Strategic Air Operations Centre, the Geographic Information System Centre and the Engineering Standards and Design Centre) into the existing functions of UNLB, while the Standing Police Capacity and the Integrated Training Service would continue to report directly to the Department of Peacekeeping Operations. Three Tenant Units (Strategic Air Operations Centre, Geographic Information System Centre and Engineering Standards and Design Centre) would be incorporated under Logistics Services. The Regional Aviation Safety Office would report directly to the Office of the Director of UNLB. Upon enquiry, the Advisory Committee was informed that the proposed structure would reflect the structures of the Logistics Support Division at Headquarters and those of field missions.

22. **The Advisory Committee believes that the issues concerning the proposed amalgamation of Tenant Units and their proposed reporting lines should be considered in the context of the Secretary-General's proposed re-profiling of UNLB. Therefore, for the time being, the Committee recommends that the status of the four Tenant Units with established reporting lines to Headquarters remain unchanged.**

Standing Police Capacity and proposed Justice and Corrections Standing Capacity

23. The Secretary-General indicates that other proposed changes to the structure and functions of Tenant Units include strengthening of the Standing Police Capacity with 27 additional posts and establishing the Justice and Corrections Standing Capacity with six new posts (see paras. 48-51 below).

24. With respect to the Justice and Corrections Standing Capacity, the Advisory Committee, upon enquiry, was informed that while the Special Committee on Peacekeeping Operations recognized the need for the expertise of justice and corrections-specific components to deploy in close coordination with the Standing Police Capacity (see A/64/19), no formal decision had been taken by the General Assembly. **The Committee therefore defers its consideration, pending a decision by the Assembly on the matter and any subsequent proposals of the Secretary-General (see para. 51 below).**

Field Central Review Board Unit

25. The Secretary-General indicates in the budget document that owing to the time difference between Headquarters and the majority of field missions, coordination between the Headquarters-based Field Central Review Board secretariat and the field is time-consuming. The Secretary-General therefore proposes to relocate the secretariat of the Review Board to UNLB. The secretariat of the Board would report administratively to the Director of UNLB, while the Director of the Field Personnel Division of the Department of Field Support would continue to provide overall guidance and substantive oversight. **The Advisory Committee emphasizes that the implementation of the Field Central Review Board functions needs to be within the framework of organizational policy, as mandated by the Office of Human Resources Management.**

26. Upon enquiry, the Advisory Committee was informed that the Field Central Review Board was a functional element of the staff selection system for making appointments to the field missions and that no counterpart would be required at Headquarters. Furthermore, the proposed relocation of the secretariat of the Board to UNLB would improve the average processing time and reduce travel costs. As at February 2010, the Field Central Review Board Unit had received a total of 700 cases for review. The Committee was also informed that as the field missions were located in various time zones, the transfer of the secretariat to Brindisi would reduce the time lag in exchanges with the Board.

27. **The Advisory Committee believes that, given the current stage of the human resources reform initiatives, the Field Central Review Board should remain at Headquarters. Furthermore, the Committee was not convinced by the argument that the Board needs to be closer to the time zones of field missions in order to achieve more efficient performance. Since the Secretary-**

General considers the relocation of the Board to be part of his proposed global field support strategy, the Committee considers that this matter, including any related staffing proposals (see para. 44) be discussed in that context.

Organizational realignment

28. The Secretary-General indicates that UNLB intends to consolidate key property management functions under one control centre to facilitate better management of strategic deployment stock assets, United Nations reserve assets and UNLB assets. It is therefore planned to transfer the Property Management Section from Support Services to Logistics Services by transferring several functional units from Support Services. The Mail, Pouch and Registry Unit, currently located within the Property Management Section of UNLB, would become the Archives, Mail, Pouch and Registry Unit within Support Services. It is also proposed to restructure UNLB in-house support services by consolidating all campus activities, including in-house transport and information technology services, under the Information and Communications Technology/Logistics Campus Support Unit within Support Services. **The Advisory Committee has no objection to this reorganization and the related realignment of staff (see para. 39 below).**

Multi-year projects

29. Upon enquiry, the Advisory Committee was provided with a timeline for the construction of the satellite farm at UNLB, as follows:

Satellite farm timeline — engineering

Component	*Description*	*Start*	*Completion*
Building B			
Phase I	Structure	April 2010	June 2011
Phase II	Remaining building works	June 2011	June 2012
Dynamic UPS (uninterruptible power supply)			
Phase I	1 unit	September 2010	March 2011
Phase II	2 units	June 2011	March 2012
Phase III	1 unit	After March 2012	
Upgrading of electricity			
Phase I	2 transformer cabins	April 2010	July 2010
Phase II	Network	July 2010	June 2011

30. As indicated in the budget document, the establishment of the United Nations Support Base in Valencia is progressing in accordance with the timeline and specifications outlined in the Administrative Agreement with the Government of Spain. Phase I has been completed and the implementation of phases II and III is planned for 2010/11. The Base in Valencia will continue to serve as a

communications hub for field operations and is proposed to be used as a secondary active site for disaster recovery. **The Advisory Committee points out that as the establishment of the United Nations Support Base in Valencia is being carried out in a phased manner, operational and staff resources should be utilized accordingly. With regard to the proposed staff resources for the Base, the Committee provides further comments in paragraph 46 below.**

B. Resource requirements

31. The proposed budget for UNLB for the period from 1 July 2010 to 30 June 2011 amounts to $72,017,800 gross ($66,598,400 net), representing an increase of $14,063,700 in gross terms, or 24.3 per cent, compared with the apportionment of $57,954,100 for 2009/10. The budget provides for the deployment of 121 international staff, 253 national staff and 32 temporary positions funded under general temporary assistance. The increase is due to additional requirements for civilian personnel ($10,738,500) and operational costs ($3,325,200).

1. Civilian personnel

Category	*Approved 2009/10*	*Proposed 2010/11*	*Variance*
International staff	82	121	39
National staff	203	253	50
Temporary positions	29	32	3

32. The estimated requirements for civilian personnel for the period from 1 July 2010 to 30 June 2011 amount to $37,007,200, reflecting an increase of $10,738,500, or 40.9 per cent, compared with the apportionment for 2009/10. For international staff, additional requirements of $5,618,700 are due to the proposed increase from 82 to 123 posts, or a net increase of 39 posts (1 D-1, 2 P-5, 12 P-4, 21 P-3, 3 Field Service), and the calculation of net base salary and staff assessment based on step IV of the salary scale with effect from January 2010. For national staff, additional requirements of $4,884,700 are due to increased requirements for salaries and related costs for a proposed increase, from 203 to 253, of 50 additional national General Service posts, of which 35 relate to the conversion to posts of individual contractor positions; the application of the World Bank exchange rate forecast (0.70 euros per United States dollar for 2010/11 compared with 0.74 euros per United States dollar for 2009/10); and the calculation of staff costs based on the G-4, step X, scale. For general temporary assistance, additional requirements of $235,100 are related to the proposed establishment of three new temporary positions and the increase in the exchange rate value of the euro against the United States dollar.

33. As indicated in paragraph 77 of the budget document, the estimated requirements for civilian personnel reflect the application of an 18 per cent vacancy rate for international staff (from 15 per cent during 2009/10); 7 per cent for national General Service staff (from 10 per cent); and, under general temporary assistance, 10 per cent for international staff positions (from 15 per cent) and 5 per cent for national staff positions (unchanged). The Advisory Committee notes that, as at 31 March 2010, actual vacancy rates for international staff were 23.2 per cent; for

national staff, 6.4 per cent; and for temporary international positions, 16.7 per cent, while all authorized temporary national staff positions were encumbered (see table in para. 14 above).

34. A summary of all staffing changes proposed for UNLB for the period from 1 July 2010 to 30 June 2011 is attached to the present report (see annex IV). A description of the changes is provided in the Secretary-General's report under the various components (A/64/698, paras. 27-74).

Recommendations on posts and positions

Conversion of 35 individual contractor positions to national staff posts

35. The conversion of 35 individual contractors positions to national staff posts is proposed: Facilities Management Section (6 contractors) (A/64/698, para. 44); Information and Communications Technology/Logistics Campus Support Unit (2 contractors) (ibid.); Logistics Operations Section (4 contractors) (ibid., para. 46); Supply Section (6 contractors) (ibid.); Engineering Section (2 contractors) (ibid.); Transport Section (3 contractors) (ibid.); and Communications and Information Technology Services (12 contractors) (ibid., para. 59).

36. It is indicated in the proposed budget that since its inception, UNLB has outsourced services using long-term individual contractors and external service providers to carry out various logistical, technical, communications and information technology functions. However, the contract with an external service provider has been discontinued owing to European Union legislation pertaining to the continuous use of short-term employees and temporary service contractors. UNLB has explored alternative options, including negotiations with the host Government, consultations with United Nations agencies based in Italy and the continued outsourcing of services to a commercial service provider. Each of those options has been explored and utilized, where they were deemed viable both operationally and financially, thus reducing the number of individual contractors from 126 in 2004 to the current level of 35.

37. Upon enquiry, the Advisory Committee was informed that UNLB had contacted other United Nations entities in Europe to survey their recruitment procedures for nationally hired personnel, including the International Atomic Energy Agency, the United Nations Office at Vienna, the World Food Programme and the United Nations Office for Project Services. The Committee was also informed that most of the entities surveyed employed national personnel under General Service fixed-term contracts, temporary assistance contracts, or as project personnel. The United Nations Office for Project Services utilized individual contractor agreements for specific activities for a defined period of time, not exceeding a total period of three years. The Committee recalls that it had recommended against the proposed conversion of 34 contractual positions for 2009/10 (A/63/746/Add.17).

38. **With regard to the new proposal to convert 35 individual contractor posts, the Advisory Committee recommends that UNLB undertake a thorough review to ascertain actual staffing requirements in order to determine whether the contractual tasks performed warrant the conversion of individual contractors and the subsequent creation of new national staff posts. Should the review conclude that some, or all, of the 35 individual contractors are required for**

ongoing essential functions, the Committee has no objection to their conversion to national staff posts during 2010/11.

Redeployments in connection with organizational realignment

39. As noted in paragraph 28 above and described in paragraphs 19, 43, 45 and 58 of the budget document, a number of redeployments are proposed in connection with the new Information and Communications Technology/Logistics Campus Support Unit; Property Management Section functions; and the new Archives, Mail, Pouch and Registry Unit. **The Advisory Committee has no objection to the proposed redeployments.**

Staffing proposals

40. **The Advisory Committee recommends approval of the staffing proposals of the Secretary-General, with the exceptions indicated in the paragraphs below.**

Office of the Director, United Nations Logistics Base

41. *Establishment of one post of Deputy Director (D-1) (A/64/698, paras. 27-30).* As indicated in paragraph 30 of the budget document, the Deputy Director will also serve as a chair or member of various steering, administrative and financial committees, liaise with the working groups established by troop-contributing countries, police-contributing countries and with field mission leadership on the specifics of re-profiling the strategic deployment stocks composition to facilitate the modularization programmes and support the Director in the implementation of the strategic plan for modularization programmes.

42. **The Advisory Committee recalls its recommendation in the context of the proposed budget for 2009/10 against the establishment of the post of Deputy Director at the D-1 level (see A/63/746/Add.17, para. 33). The Committee remains unconvinced of the need for the establishment of that post at this time, as arguments presented in the proposed budget supporting the establishment of the post are linked to the re-profiling of UNLB as a global service centre. The Committee recommends that it be further justified in the Secretary-General's proposal on UNLB as a global service centre in the context of the budget submission for 2011/12.**

Security Section

43. *Establishment of three positions of Security Assistant funded under general temporary assistance (A/64/698, paras. 34-35).* The Security Office currently comprises 10 approved posts (including 7 temporary positions). The responsibilities of the three proposed positions would include monitoring critical functions, buildings and facilities on a round-the-clock basis, including monitoring of closed-circuit cameras; conducting administrative investigations; and liaising with local authorities on security issues. Moreover, as indicated in the budget document, the completion of the UNLB security plan is a planned output under the results-based-budgeting framework for 2010/11 (ibid., section I.E, component 1, support). **The Advisory Committee believes that the UNLB security plan should be completed expeditiously in order to assess more accurately the Security Office's future**

staffing needs. It therefore recommends against approval of the three Security Assistant positions.

Field Central Review Board

44. Redeployment from New York Headquarters of one Chief of the Unit and Secretary of the Board (P-4) and one Secretary of the Field Central Review Committee (P-3); redeployment and conversion from a temporary position to a post of one Secretary of the Field Central Review Panel (P-3); and redeployment of two posts of national General Service Human Resources Assistant (ibid., paras. 38-41). **As noted in paragraph 25 above, since the Secretary-General considers the relocation of the Field Central Review Board to be part of his proposed global field support strategy, the Advisory Committee recommends that any related staffing proposals be discussed in that context.**

Human Resources Section

45. *Establishment of one post of national General Service Travel Assistant (ibid., para. 42).* As indicated in the budget document, the Travel Assistant would support the travel-related arrangements stemming from the proposal to relocate functions. **The Advisory Committee recommends against the establishment of this post.**

Communications and Information Technology Section — Valencia

46. *Establishment of one post of Security Officer (P-3); one post of Chief of the Satellite Engineering Support Unit (Field Service); and 11 posts (national General Service) as follows: 4 Satellite Communication Technicians; 2 Infrastructure Support Technicians; 2 Information Technology Assistants; 1 Security Assistant; 1 Procurement and Contracts Management Assistant; 1 Property Management and Logistics Support Assistant (ibid., para. 49).* As indicated in the budget document, the structure of the United Nations Support Base in Valencia would comprise an Office of the Chief, a network support unit, a satellite engineering support unit, a data centre support unit, a technology infrastructure support unit and a campus support unit. Furthermore, the establishment of the Base is ongoing and planned to be completed in 2010/11 (see also para. 30 above). **The Advisory Committee has no objection to the establishment of 13 new posts for the United Nations Support Base in Valencia. However, as the Base is being established in a phased manner, staff should be recruited accordingly.**

47. The Advisory Committee was informed that 30 contractors would be recruited in the United Nations Office for Project Services and the International Computing Centre in 2011. The contractors are funded on a pro-rated basis among all missions and would provide global and focused support services from Valencia to operations supported by the Department of Field Support. **The Committee requests that, with regard to such contractors, a description of their functions, actual operational experience and financial implications be reported in the context of future performance reports and budget submissions.**

Tenant Units

Standing Police Capacity

48. *Establishment of 27 additional posts (1 P-5, 8 P-4, 16 P-3, 2 Field Service) (ibid., paras. 60-65).* The Advisory Committee notes that the budget document did not, except for a general listing of the post levels, provide detailed information on the proposed additional posts; that information was provided upon enquiry. The Committee was informed that the Secretary-General was requesting the following 27 posts: one Senior Police Advisor Team Leader (P-5); one Police Reform Adviser (P-4); one Standing Police Capacity Focal Point (P-4); one Information Management and Communications Adviser (P-4); one Police Planning Adviser (P-4); one Community Policing Adviser (P-4); one Public Order Adviser (P-4); one Police Legal Affairs Adviser (P-4); one Police Fiscal Management Adviser (P-4); one Police Reform Officer (P-3); one Police Training Coordination and Curriculum Development Officer (P-3); one Police Research and Criminal Information Analysis Officer (P-3); one Criminal Investigation Officer (P-3); one Public Order Officer (P-3); two Police Logistic Planning Officers (P-3); one Police Gender Officer (P-3); one Police Infrastructure Development Officer (P-3); one Police Contract Management Officer (P-3); one Police Assets Management Adviser (P-3); one Police Procurement Officer (P-3); two Police Personnel Development Officers (P-3); two Police Human Resources Officers (P-3); and two Field Service Administrative Assistants.

49. As indicated in the budget document, an evaluation by a Panel of Experts on the first year of operation of the Standing Police Capacity (A/63/630) was presented to the Special Committee on Peacekeeping Operations. The report indicated the need for an expansion of the Capacity. It is further indicated in the budget document that the Capacity is expected to continue the provision of start-up capability to the United Nations Integrated Office in Guinea-Bissau, to establish police advisory capacity in the United Nations Office in West Africa and to maintain readiness for rapid deployment. Furthermore, the Capacity would continue to be engaged in the African Union/United Nations Hybrid Operation in Darfur, the United Nations Organization Mission in the Democratic Republic of the Congo, the United Nations Stabilization Mission in Haiti, the United Nations Mission in Liberia, the United Nations Operation in Côte d'Ivoire and the United Nations Mission in the Central African Republic and Chad. Approximately five staff members would remain on standby at UNLB to respond in a timely manner to urgent requests for assistance.

50. **The Advisory Committee recognizes the role of police in support of new and existing field operations. However, the Committee points out that the current proposal to establish 27 new posts would result in a 100 per cent post increase of the Standing Police Capacity, from the established 27 posts (1 D-1, 2 P-5, 14 P-4, 8 P-3, 2 national General Service) to a total of 54 posts. The Committee believes that the Capacity's post increases should be based on the actual need in the field and a more accurate assessment of future requirements. At this time, the Committee recommends the approval of 14 posts, comprising 4 posts at the P-5/P-4 level, 8 posts at the P-3 level and 2 posts at the Field Service level. It also requests that details of the performance of the Capacity be presented in the next UNLB performance report and that any staff requirements be evaluated in the context of the proposed budget for 2011/12.**

Proposed Justice and Corrections Standing Capacity

51. *Establishment of six posts (1 Team Leader (P-5); 1 Judicial Officer (P-4); 1 Judicial Officer (P-3); 1 Corrections Officer (P-4); 1 Corrections Officer (P-2); and 1 national General Service Administrative Assistant) (A/64/698, paras. 66-74).* **For the reasons laid out in paragraph 24 above, the Advisory Committee recommends deferring a decision on the establishment of the proposed six posts.**

2. Operational costs

(United States dollars)

Approved 2009/10	*Proposed 2010/11*	*Variance*
31 685 400	35 010 600	3 325 200

52. The estimated requirements for operational costs for the period from 1 July 2010 to 30 June 2011 amount to $35,010,600, reflecting an increase of $3,325,200, or 10.5 per cent, compared with the apportionment for 2009/10. The increased requirements are attributable primarily to consultants ($67,600), official travel ($46,400), facilities and infrastructure ($2,891,400), communications ($1,644,800), information technology ($1,019,000), offset by reduced requirements for ground transportation ($184,200), medical ($86,800) and other supplies, services and equipment ($2,073,000).

53. The Advisory Committee was informed that the overall estimated increase under operational costs were mainly related to (a) the implementation of phase III of the United Nations Support Base in Valencia multi-year project, (b) the acquisition of communications and information technology equipment for the Base (see also para. 30 above) and (c) the completion of phase II of the multi-year project for the construction of the communications and information technology satellite farm in Brindisi.

54. Requirements under facilities and infrastructure include the planned construction of six electric charging stations for electric vehicles. Upon enquiry, the Advisory Committee was informed that the cost of construction of one charging station had been estimated at $26,000. The Committee was also informed that two electric transport vehicles were currently in operation, with another six being procured, while 27 electric material handling equipment vehicles (forklifts and reach trucks) were used in UNLB warehouses and workshops. **The Committee recommends that the construction of the proposed charging stations be undertaken as electric vehicles are procured. Furthermore, it requests that concrete efficiency gains, as well as energy savings as a result of the Base's "green" initiatives, be reported in future performance reports and budget submissions.**

V. Other observations and recommendations

Strategic Air Operations Centre

55. The specific functions of the Strategic Air Operations Centre are to:

- Exercise Department of Field Support global operational control over strategic, out-of-mission area and inter-mission air movements, as well as VIP special flights in coordination with United Nations Headquarters and mission headquarters
- Ensure that United Nations aircraft deployed for strategic airlifts are utilized according to the Secretariat's concept of global fleet utilization and fleet optimization
- Focus on the air operations functions of operational control, including the authorized tasking, initiation, continuation, diversion and termination of United Nations long-term charter aircraft and related flight tracking and monitoring
- Coordinate, in the short- to medium-term with the Transportation and Movements Integrated Control Centre to operationalize the global integrated fleet management concept and to support Department of Field Support strategic aviation requirements worldwide with the United Nations fleet.

56. The Advisory Committee was provided with additional information clarifying the respective roles of the Strategic Air Operations Centre at UNLB and the Transportation and Movements Integrated Control Centre. The Committee was informed that the Strategic Air Operations Centre exercises global operational control over strategic, out-of-mission area and inter-mission air movements, ensuring that United Nations aircraft are deployed according to the Secretariat's concept of global fleet utilization and fleet optimization, whereas the Transportation and Movements Integrated Control Centre focuses on planning for the movement of personnel and cargo, and optimizing resources at the regional level (see also A/64/660, paras. 137-142).

57. **The Advisory Committee received information on the work of the Strategic Air Operations Centre. It notes that the budget document does not include sufficient information on the Centre's accomplishments or its benchmarks to measure its impact. The Committee requests the Secretary-General to provide a quantifiable analysis of the accomplishments, benchmarks and planned outputs of the Strategic Air Operations Centre, including how the Centre has contributed to the optimization of the air fleet, in the context of the budget proposal for 2011/12.**

Strategic deployment stocks

58. Upon enquiry, the Advisory Committee was provided with further clarification on responsibility and reporting lines with respect to strategic deployment stocks. The Committee was informed that the Logistics Support Division of the Department of Field Support is responsible for implementing and managing strategic deployment stocks in line with General Assembly resolution 56/292. The Division is responsible for directing the overall management of stocks, including planning, policy development, procedures and monitoring. It conducts an annual composition

review in consultation with all field missions and UNLB. Recommendations for recomposition are assessed with a view to ensuring that strategic deployment stocks remains current and capable of supporting rapid deployment, as intended. The Director has the authority to issue and replenish stocks. UNLB is tasked with maintaining operational readiness of equipment in storage, maintenance of the stocks, property control and accountability.

59. The Advisory Committee was also informed that UNLB does not have strategic responsibility for the management of strategic deployment stocks, and that its reporting role is limited to providing feedback to the Logistics Support Division on the status of stocks vis-à-vis the quantities of goods in storage, amounts of goods received and the state of preparedness of strategic deployment stocks for dispatch. Upon enquiry, the Committee was provided with a table showing strategic deployment stocks support to the field, as at 31 March 2010 (see annex V).

60. The Advisory Committee was further informed that UNLB would continue to ensure (a) that maintenance of strategic deployment stocks was performed in accordance with predetermined schedules, (b) that the records in Galileo were continuously monitored and updated, (c) that timely verification was exercised and (d) that the first-in-first-out principle was applied in warehouse storage practices. The Department of Field Support would continue to ensure (a) that strategic deployment stocks issuances and warehousing practices at UNLB were regulated according to the first-in-first-out principle, (b) that mission acquisition plans took into consideration the availability of strategic deployment stocks, (c) that ageing was a consideration of the annual composition review and (d) that strategic deployment stocks equipment was rotated, as necessary, with a view to ensuring minimum ageing and optimal utilization.

61. With regard to the utilization of strategic deployment stocks, the Board of Auditors indicated that, as at 30 September 2009, 647 items valued at $4.46 million had been in stock for more than five years, 2,817 items of electronic equipment valued at $12.4 million had been in stock for more than 12 months, and 474 strategic deployment stock items valued at $2.64 million had exceeded their life expectancy. The Board observed that that indicated that within strategic deployment stocks inventory, a large portion was on hand for a long period even though peacekeeping operations had recently undergone significant growth, which could have given rise to utilization of old strategic deployment stocks items. The Board recommended that the Administration strengthen the monitoring in respect of slow-moving strategic deployment stocks (A/64/5 (Vol. II), chap. II, paras. 193-195).

62. The Board of Auditors also observed that 163 items of strategic deployment stocks valued at $735,980 received by UNAMID had exceeded their life expectancy, with the longest being over six years, and recommended that the Administration ensure that UNLB establish a monitoring mechanism to prevent stocks from being held beyond their life expectancy (ibid., paras. 200-201). Upon enquiry, the Advisory Committee was informed that the storage of items did not necessarily lead to obsolescence or affect the full-service life expectancy, provided that the items were stored and maintained under appropriate conditions and as long as the items were not affected by advances in technology, which would limit their useful life.

63. The Advisory Committee concurs with the observations and recommendations of the Board of Auditors, and recognizes that there is a cost to maintaining inventory. **It recalls its comments in connection with the Board's report on the**

accounts of the United Nations peacekeeping operations for the financial period ended 30 June 2009 (A/63/708, para. 22), where it agreed with the Board that UNLB should establish a monitoring mechanism, including through the full enforcement of the first-in first-out principle, to avoid possible deterioration and obsolescence of strategic deployment stocks items. Therefore, the Department of Field Support should strive for a balance and weigh the cost of new items against the cost of maintaining serviceable items beyond their life expectancy. The Committee reiterates its recommendation that the General Assembly request that the Secretary-General review both the management and acquisition planning process of the strategic deployment stocks to ensure that proper and efficient management is strictly adhered to and that adequate safeguards are in place to prevent waste and financial loss to the Organization. It emphasizes that regardless of the outcome of the discussions on the proposed global field support strategy, changes must be made in the overall management of strategic deployment stocks.

64. **In this connection, the Advisory Committee is concerned that the division of responsibilities and line of command remain unclear, which seems to contribute to the problems in the management of strategic deployment stocks. The Committee stresses that a comprehensive review of stocks should take into account the concerns raised by the Board of Auditors and address the issue of depreciation, the value of inventory and the cost to maintain it. In light of the significant operational responsibility of UNLB in support of field operations, the Committee believes that such a review should include a clarification of Headquarters control and oversight of strategic deployment stocks, reporting lines and accountability, as well as measures taken to ensure realistic planning, composition and better utilization of strategic deployment stocks.**

65. **With the leadership of UNLB now at a more senior level, the Advisory Committee expects improvements in the overall management of the Logistics Base as well as in the performance of strategic deployment stocks, to be reported upon in future performance reports and budget submissions.**

VI. Conclusion

66. The action to be taken by the General Assembly in connection with the financing of UNLB for the period from 1 July 2008 to 30 June 2009 is indicated in paragraph 29 of the performance report (A/64/575). **The Advisory Committee recommends that the unencumbered balance of $1,432,300 as well as the income and adjustments in the amount of $3,412,000, be credited to Member States in a manner to be determined by the Assembly.**

67. The action to be taken by the General Assembly in connection with the financing of UNLB for the period from 1 July 2010 to 30 June 2011 is indicated in paragraph 95 (a)-(b) of the proposed budget (A/64/698). **Subject to its observations and recommendations in paragraphs 41 to 45 and 48 to 51 above, the Advisory Committee recommends a reduction in the proposed budget of the Secretary-General in the amount of $3,847,200. The Committee therefore recommends that the Assembly appropriate an amount of $68,170,600 for UNLB for the period from 1 July 2010 to 30 June 2011.**

Documentation

- Performance report on the budget of the United Nations Logistics Base at Brindisi for the period from 1 July 2008 to 30 June 2009: report of the Secretary-General (A/64/575)
- Budget for the United Nations Logistics Base at Brindisi for the period from 1 July 2010 to 30 June 2011: report of the Secretary-General (A/64/698)
- Report of the Advisory Committee on Administrative and Budgetary Questions on the financial performance report for the period from 1 July 2007 to 30 June 2008 and the proposed budget for the period from 1 July 2009 to 30 June 2010 of the United Nations Logistics Base at Brindisi, Italy (A/63/746/Add.17)
- Report of the Advisory Committee on Administrative and Budgetary Questions on observations and recommendations on cross-cutting issues related to peacekeeping operations: global field support strategy (A/64/660)
- General Assembly resolutions 49/233, 59/299, 60/266, 60/267, 61/277, 62/231 and 62/251

Annex I

United Nations Logistics Base — current and projected expenditures for the period from 1 July 2009 to 30 June 2010

(Thousands of United States dollars)

	1 July 2009 to 31 March 2010			*1 April to 30 June 2010 (projected)*				
	Apportionment[a]	*Total expenditure*[b]	*Unencumbered balance*	*Expenditure to 30 June 2010 (projected)*	*Total expenditure, including projected*[c]	*Unencumbered balance as at 30 June 2010 (estimate)*	*Variance (percentage)*	*Reasons for variance (full-year projection v. apportionment)*
	(1)	*(2)*	*(3)=(1)-(2)*	*(4)*	*(5)=(2)+(4)*	*(6)=(1)-(5)*	*(7)=(5)/(1)*	
I. Military and police personnel								
Military observers	—	—	—	—	—	—	—	
Military contingents	—	—	—	—	—	—	—	
Civilian police	—	—	—	—	—	—	—	
Formed police units	—	—	—	—	—	—	—	
Subtotal	—	—	—	—	—	—	—	
II. Civilian personnel								
International staff	9 888.3	8 449.1	1 439.2	2 674.8	11 123.9	(1 235.6)	(12.5)	Lower actual vacancy rate than the budgeted vacancy rate of 15 per cent
National staff	13 917.1	9 642.2	4 274.9	4 260.1	13 902.3	14.8	0.1	
United Nations Volunteers	—	—	—	—	—	—	—	
General temporary assistance	2 463.3	1 766.0	697.3	617.1	2 383.1	80.2	3.3	Reduced requirements attributed to the delayed deployment of 1 international post; budgeted at full proposed strength, while actual vacancy rate is 12 per cent
Subtotal	**26 268.7**	**19 857.4**	**6 411.3**	**7 552.1**	**27 409.4**	**(1 140.7)**	**(4.3)**	
III. Operational costs								
Government-provided personnel	—	—	—	—	—	—	—	
Civilian electoral observers	—	—	—	—	—	—	—	
Consultants	664.6	210.6	454.0	465.2	675.8	(11.2)	(1.7)	Consultancy fees for the reclassification of national staff posts
Official travel	1 080.3	530.3	550.0	522.8	1 053.1	27.2	2.5	

	1 July 2009 to 31 March 2010			1 April to 30 June 2010 (projected)				
	Apportionment[a]	*Total expenditure*[b]	*Unencumbered balance*	*Expenditure to 30 June 2010 (projected)*	*Total expenditure, including projected*[b]	*Unencumbered balance as at 30 June 2010 (estimate)*	*Variance (percentage)*	*Reasons for variance (full-year projection v. apportionment)*
	(1)	*(2)*	*(3)=(1)-(2)*	*(4)*	*(5)=(2)+(4)*	*(6)=(1)-(5)*	*(7)=(5)/(1)*	
Facilities and infrastructure	10 788.2	5 057.7	5 730.5	5 274.8	10 332.5	455.7	4.2	Decision of UNLB administration to prioritize and cancel some projects in order to cover the shortfall under international staff salaries
Ground transportation	908.2	678.2	230.0	160.2	838.4	69.8	7.7	Decision of UNLB administration to prioritize and cancel some projects in order to cover the shortfall under international staff salaries
Air transportation	—	—	—	—	—	—	—	
Naval transportation	—	—	—	—	—	—	—	
Communications	6 709.9	5 156.1	1 553.8	1 361.1	6 517.2	192.7	2.9	Decision of UNLB administration to prioritize and cancel some projects in order to cover the shortfall under international staff salaries
Information technology	7 777.9	5 814.1	1 963.8	1 755.5	7 569.7	208.2	2.7	Decision of UNLB administration to prioritize and cancel some projects in order to cover the shortfall under international staff salaries
Medical	398.5	237.9	160.6	73.6	311.5	87.0	21.8	Lower cost for warehousing medical supplies in Germany
Special equipment	—	—	—	—	—	—	—	
Miscellaneous supplies, services and equipment	3 357.8	2 420.4	937.4	822.0	3 242.3	115.5	3.4	Decision of UNLB administration to prioritize and cancel some projects in order to cover the shortfall under international staff salaries
Quick-impact projects	—	—	—	—	—	—	—	
Subtotal	**31 685.4**	**20 105.3**	**11 580.1**	**10 435.1**	**30 540.4**	**1 145.0**	**3.6**	
Gross requirements	**57 954.1**	**39 962.7**	**17 991.4**	**17 987.2**	**57 949.8**	**4.3**	**0.0**	

	1 July 2009 to 31 March 2010			1 April to 30 June 2010 (projected)				
	Apportionment[a]	Total expenditure[b]	Unencumbered balance	Expenditure to 30 June 2010 (projected)	Total expenditure, including projected[b]	Unencumbered balance as at 30 June 2010 (estimate)	Variance (percentage)	Reasons for variance (full-year projection v. apportionment)
	(1)	(2)	(3)=(1)-(2)	(4)	(5)=(2)+(4)	(6)=(1)-(5)	(7)=(5)/(1)	
Staff assessment income	3 808.6	3 099.5	709.1	709.1	3 808.6	—	—	
Net requirements	**54 145.5**	**36 863.2**	**17 282.3**	**17 278.1**	**54 141.2**	**4.3**	**0.0**	
Voluntary contributions in kind (budgeted)	—	—	—	—	—	—	—	
Total requirements	**57 954.1**	**39 962.7**	**17 991.4**	**—**	**57 949.8**	**4.3**	**0.0**	

[a] Apportionment is the initial budget allotment issued for the year to the mission.
[b] Pre-encumbrance is not included in total expenditures.

Annex II

Information provided by the Secretariat, upon enquiry of the Advisory Committee

Specific tasks and activities carried out by UNLB during the 2008/09 performance period, as outlined in paragraph 10 of the performance report (A/64/575)

Strategic deployment stocks

- During the 2008/09 performance period, strategic deployment stocks with a total value of $45,404,988 were issued to 13 United Nations operations, including stocks deployed by UNLB within 90 days of the Security Council's mandate, to the United Nations Mission in the Central African Republic and Chad (MINURCAT), Phase II, for a total amount of $19,755,175, and the United Nations Support Office for the African Union Mission in the Somalia (AMISOM), for a total amount of $17,090,379
- During the 2008/09 performance period, the average receipt and inspection time for strategic deployment stocks was 5.59 days as compared with the targeted 18 days
- Shipment processing time has decreased from an average of 57 days in 2007/08 to an average of 38 days in 2008/09. Nevertheless, the 14-day target set for 2008/09 was not achievable because of requirements to schedule, requisition and procure shipping and freight contracts. Specifically, those factors affected shipments contracted by Headquarters for chartering United Nations cargo aircraft and vessels for deployment to the United Nations Support Office for AMISOM and MINURCAT. This affected 162 of 315 dispatches and inflated the overall shipping lead time to the reported 38 days achieved during the 2008/09 performance period
- UNLB received and inspected strategic deployment stocks assets with a total value of $57,356,804.45 during the 2008/09 performance period
- UNLB contracted sea shipments (including 3 sealifts contracted by Headquarters) and 128 air commercial shipments. The value of the United Nations-owned equipment dispatched during the 2008/09 performance period (including trans-shipment and United Nations reserve) amounted to $59.4 million, including $45.4 million of strategic deployment stocks assets

Communications and Information Technology Services

- Communications and information technology services were available to peacekeeping operations 99.928 per cent of the time

Security

- Security assistance and security risk assessment was conducted by the Department of Safety and Security for UNLB in November 2008
- The Director of UNLB is a designated area security coordinator

- The development of the base security plan is ongoing, in coordination with the country designated official
- Implementation of the security upgrades, as recommended in the security risk assessment, is ongoing

Transport

- The Transport Section has on average stored and maintained 495 vehicles, 8 trailers and 123 vehicle palletized lifting system body attachments during 2008/09

Facilities Management Section

- The Facilities Management Section maintained and provided building maintenance services for 52 buildings, 26 soft-walls, and all pertinent areas for a total area of 236,305 m^2, through in-house resources and a maintenance service contract

Training

- Twenty-four civilian predeployment training courses were conducted during 2008/09, with a total of 698 graduates (the increase in the number of courses resulted from increased recruitment)

Strategic Air Operations Centre

- Analysis of 100 per cent of mission aircraft usage reports and certification of the aircraft usage report for Airbus A310
- Assistance and tasking for clearance started in October 2008 after implementation of official tracking procedures

Regional Aviation Safety Office

- All aircraft operations were safely conducted. Aircraft operations in the United Nations Peacekeeping Force in Cyprus (UNFICYP), the United Nations Interim Force in Lebanon (UNIFIL) and the United Nations Assistance Mission for Iraq (UNAMI) were added to the aviation safety oversight programme of the Regional Aviation Safety Office (UNLB) in January 2009
- Continuous advice was provided to the United Nations Observer Mission in Georgia (UNOMIG) and UNLB during regular interaction, aviation safety assistance visits, Safety Council meetings, review of standard operating procedures, operational risk management implementation meetings, redrafting of the accident prevention programme and during preparation of the risk assessment indicators
- Awareness briefings on safety in general and operational risk management implementation conducted during regular aviation safety assistance visits to the missions
- Awareness briefings delivered at the civilian predeployment training course twice a month at UNLB

- Advice was frequently provided to other aviation safety officers in the United Nations Mission for the Referendum in Western Sahara (MINURSO), MINURCAT, the UNMIT and the African Union-United Nations Hybrid Operation in Darfur (UNAMID)
- Four aviation safety induction training courses were delivered for new mission aviation safety officers: in MINURCAT in July 2008; in UNFICYP in September 2008; in UNAMID in January 2009; and in UNIFIL in February 2009
- Development of the Aircraft Inspection Procedures Handbook
- Aviation safety assistance visits to the United Nations Observer Mission in Georgia (UNOMIG) in September and October 2008, and February and May 2009
- Five aviation safety assistance visits to UNMIK
- Dissemination of monthly aviation safety awareness material to UNLB, the United Nations Interim Administration Mission in Kosovo and UNOMIG, and from November 2008 onwards to UNIFIL, UNFICYP and UNAMI

Geographic Information Systems

- Preparedness for rapid deployment through preparation of a containerized rapid deployment module and preparation of a geographic information systems configuration (MINURCAT, the United Nations Assistance Mission in Afghanistan (UNAMA) and the United Nations Support Office for the African Union Mission in Somalia), geo-database schema development, 4 training sessions (ERDAS, Gee, ESRI ArcGIS and ESRI PLTS) and review of strategic deployment stocks composition. Initial geodata repository was prepared and was undergoing replication with Headquarters and missions
- Geographical information support provided to start-up missions: to MINURCAT and UNAMA through system set-up; to UNAMID through map production and geo-database — 75 per cent of a total of 280 image maps and 75 per cent of a total of 148 topographic line maps completed, geographic information systems analysis for water assessment — 15 per cent of 30 sites in UNAMID, and initiation of geophysical equipment testing; to MINURCAT by initiating site assessment work; terrain analysis and mobility model preparation for 3 topographic line maps (road corridors traffic capability) provided by Darfur and MINURCAT; and to UNIFIL through mapping and geo-database creation — 100 per cent completed and ongoing integration with quality assurance/quality control field verification, and other thematic map production

Engineering Design Unit

- The Engineering Design Unit created templates in order to plan and design (a) mission headquarters, (b) police headquarters, (c) Force headquarters, (d) Log base and (e) military/formed police unit camps. A total of 15 interactive templates have been considered to properly plan for each facility
- The Engineering Design Unit created a statement of requirement for the erection of such prefabricated structures as (a) mission headquarters, (b) police

headquarters, (c) Force headquarters, (d) Log base, and (e) military/formed police unit camps. The statement of requirement consists of 5 design packages for (a) erection of prefabricated buildings, (b) installation of septic tanks and soakage pits, (c) erection of ablution containers, (d) construction of concrete retainer basins and (e) erection of T-walls to be utilized for outsourcing

- The first draft of the master statement of requirement document has been completed. Three design packages have been completed during 2008/09. The fourth and fifth design packages were completed at the end of August 2009. Delays were caused by having to provide urgent support to MINURCAT engineering for a period of approximately four weeks on the ground and approximately three weeks at UNLB

Annex III

Information provided by the Secretariat, upon enquiry of the Advisory Committee

Main functions and performance of, and value added by, the Engineering Standards and Design Centre

The main functions and current achievements of the Engineering Standards and Design Centre include:

- **Continued development of the engineering database and engineering workspaces, and improvements from lessons learned from initial operations:** maintaining the Lotus Notes-based engineering database; setting up the SharePoint-based engineering database; running the Groove-based virtual workspaces, including real time virtual Engineering Helpdesk; and creating the standards online library (procurement ongoing)

- **Management of one integrated standardized camp design template and space allocation template:** running/maintaining the Camp Planning Template including links to database-data, BOQ Trial version 1-09; and running/improving the integrated planning template, including budget planner, HQ-planner, Trial version 1-08

- **Provision of direct support to mission engineer activity:** United Nations Mission in the Central African Republic and Chad — design for all police stations, posts and the police academy in Djamena; United Nations Support Office for AMISOM — planning of engineering budget for 2009/10 and 2010/11, design for mission headquarters in Nairobi and in Mogadishu, Somalia, Support/Logistics Base in Mombasa, Kenya, airport road in Mogadishu; United Nations Stabilization Mission in Haiti — studies for new (earthquake proof) Mission headquarters in Port-au-Prince; and United Nations Organization Mission in the Democratic Republic of the Congo — design for new Mission headquarters in Kinshasa

- **Development of standardized statements of requirement and related design packages for (outsourcing) engineering services**

- **Development of standard design packages for the construction of frequently built installations:** septic tanks and soakage pits; prefabricated erection/installation; ablution erection/installation; construction of concrete retainer basins for generators; erection/installation of T-walls (permanent structures); and construction of pathways/walkways

- **Provision of support to Headquarters**: systems contracts and prototype inspections have been successfully set up with the assistance and expertise of the Engineering Standards and Design Centre

Annex IV

Summary of proposed staffing changes

1 July 2010 to 30 June 2011

Office/Section/Unit	*Number of staff*	*Level*	*Description*
Office of the Director, UNLB			
Immediate office of the Director, UNLB	+1	D-1	Deputy Director — new post
	+1	P-3	Budget Officer — new post
Subtotal	**+2**		
Security Office	+3	NGS[a]	Security Assistants — new temporary positions
Subtotal	**+3**		
Field Central Review Board	+1	P-4	Chief of the Field Central Review Board Unit — post redeployed from Headquarters
	+1	P-3	Secretary of the Field Central Review Committee — post redeployed from Headquarters
	+1	P-3	Secretary of the Field Central Review Panel — temporary position redeployed from Headquarters and conversion to a post
	+2	NGS	Human Resources Assistants — posts redeployed from Headquarters
Subtotal	**+5**		
Regional Aviation Safety Office	+1	P-4	Senior Aviation Safety Officer — reclassification from P-3
	-1	P-3	Aviation Safety Officer — reclassification to P-4
Subtotal	—		
Support Services			
Human Resources Section	+1	NGS	Travel assistant — new post
Subtotal	**+1**		

Office/Section/Unit	*Number of staff*	*Level*	*Description*
Facilities Management Section	+1	NGS	Redeployment from Engineering Section
	+1	NGS	Redeployment from Communications and Information Technology Services — Brindisi
	-1	NGS	Redeployment to Archives, Mail and Pouch Registry Unit
	+6	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+7**		
Archives, Mail and Pouch Registry Unit	+1	P-2	Redeployment from Property Management Section
	+1	NGS	Redeployment from Facilities Management Section
	+2	NGS	Redeployment from Property Management Section
Subtotal	**+4**		
Information and Communications Technology/ Logistics Campus Support Unit	+1	FS	Redeployment from Transport Section
	+1	NGS	Redeployment from Transport Section
	+1	FS	Redeployment from Communications and Information Technology Services — Brindisi
	+10	NGS	Redeployment from Communications and Information Technology Services — Brindisi
	+2	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+15**		
Logistics Services			
Logistics Operations Section	-1	FS	Redeployment to Strategic Air Operations Centre
	-2	NGS	Redeployment to Strategic Air Operations Centre
	+4	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+1**		

Office/Section/Unit	*Number of staff*	*Level*	*Description*
Supply Section	+6	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+6**		
Engineering Section	-1	NGS	Redeployment to Facilities Management Section
	+2	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+1**		
Transport Section	-1	FS	Redeployment to Information and Communications Technology/Logistics/Campus Support Unit
	-1	NGS	Redeployment to Information and Communications Technology/Logistics/Campus Support Unit
	+3	NGS	Conversion of individual contractors to national staff posts
Subtotal	**+1**		
Strategic Air Operations Centre	+1	FS	Redeployed from Logistics Operations Section
	+2	NGS	Redeployed from Logistics Operations Section
Subtotal	**+3**		
Property Management Section	-1	P-2	Redeployed to Archives, Mail and Pouch Registry Unit
	-2	NGS	Redeployed to Archives, Mail and Pouch Registry Unit
Subtotal	**-3**		
Communications and Information Technology Services — Brindisi			
	-1	FS	Redeployed to Information and Communications Technology/Logistics Campus Support Unit
	-10	NGS	Redeployed to Information and Communications Technology/Logistics Campus Support Unit
	-1	NGS	Redeployed to Facilities Management Section
	+12	NGS	Conversion of individual contractors to national staff posts
Subtotal	—		

Office/Section/Unit	*Number of staff*	*Level*	*Description*
Communications and Information Technology Services — Valencia			
	+1	P-3	Security Officer — new post
	+1	FS	Chief of the satellite Engineering Support Unit — new post
	+4	NGS	Satellite Communications Technicians — new posts
	+2	NGS	Infrastructure Support Technicians — new posts
	+2	NGS	Information Technology Assistants, Campus Support Unit — new posts
	+1	NGS	Security Assistant — new post
	+1	NGS	Procurement and Contracts Management Assistant — new post
	+1	NGS	Property Management and Logistics Support Assistant — new post
Subtotal	**+13**		
Tenant Units			
Standing Police Capacity	+1	P-5	Team Leader — new post
	+8	P-4	Police Advisers — new posts
	+16	P-3	Police Advisers — new posts
	+2	FS	Administrative Assistants — new posts
Subtotal	**+27**		
Standing Justice and Corrections Standing Capacity	+1	P-5	Team Leader — new post
	+1	P-4	Judicial Affairs Officer for Policy and Planning — new post
	+1	P-4	Corrections Officer for Policy and Planning — new post
	+1	P-3	Judicial Affairs Officer for Assessment and Analysis — new post
	+1	P-3	Corrections Officer for Training and Development — new post
	+1	NGS	Administrative Assistant — new post
Subtotal	**+6**		

Office/Section/Unit	*Number of staff*	*Level*	*Description*
Total			
International	+39		
National	+50		
United Nations Volunteers	—		
General temporary assistance	+3		

[a] Funded under general temporary assistance.

Abbreviations: FS, Field Service; NGS, national General Service.

Annex V

Activities supported by strategic deployment stocks since inception (as at 31 March 2010)

(United States dollars)

Activity	*Amount*
United Nations Mission in the Sudan/Joint Inspection Unit/United Nations Advance Mission in the Sudan/ UNMISUD	70 369 114
United Nations Mission in the Central African Republic and Chad/Détachement intégré de sécurité	51 149 724
African Union-United Nations Hybrid Operation in Darfur	50 586 752
United Nations Mission in Liberia	42 526 058
United Nations Stabilization Mission in Haiti	38 819 674
United Nations Mission in Côte d'Ivoire/United Nations Operation in Côte d'Ivoire	22 639 864
United Nations Support Office for the African Union Mission in Somalia	18 542 639
United Nations Interim Force in Lebanon	18 675 293
United Nations Operation in Burundi	15 519 134
United Nations Assistance Mission for Iraq/Office of the Special Representative of the Secretary-General	9 240 079
United Nations Mission in Nepal	7 954 335
United Nations Integrated Mission in Timor-Leste	6 320 665
United Nations Organization Mission in the Democratic Republic of the Congo	6 268 667
United Nations Assistance Mission in Afghanistan	2 160 533
United Nations Mission in Sierra Leone/United Nations Integrated Office in Sierra Leone	1 032 261
United Nations Disengagement Observer Force	1 020 148
United Nations Monitoring, Verification and Inspection Commission	893 530
International Independent Investigation Commission	696 988
United Nations Peacebuilding Office in Guinea-Bissau/ United Nations Integrated Peacebuilding Office in Guinea-Bissau	489 066
United Nations Regional Centre for Preventive Diplomacy in Central Asia	440 956
United Nations Peacebuilding Support Office in the Central African Republic	386 559
United Nations Interim Administration Mission in Kosovo	328 249
Office of the United Nations Special Coordinator for Lebanon/Office of the Personal Representative of the Secretary-General	281 861
United Nations Mission for the Referendum in Western Sahara	252 753

Activity	*Amount*
United Nations Military Observer Group in India and Pakistan	226 329
Office of the Special Envoy of the Secretary-General of the United Nations for the future status process for Kosovo	176 120
United Nations Peacekeeping Force in Cyprus	97 670
United Nations Office in Timor-Leste	89 150
United Nations Truce Supervision Organization	82 584
United Nations Political Office for Somalia	81 385
United Nations Office for West Africa	64 119
United Nations Relief and Works Agency for Palestine Refugees in the Near East	30 565
Office of the United Nations High Commissioner for Human Rights	20 140
Economic and Social Commission for Western Asia	15 657
Office for the Coordination of Humanitarian Affairs	9 368
World Food Programme	5 249
United Nations Iraq-Kuwait Observation Mission	2 400
Total	**367 495 638**